

	FY 2011 NET PATIENT REVENUE	FY 2011 OTHER OPERATING REVENUE	FY 2011 REVENUE FROM OPERATIONS	FY 2011 NET OPERATING EXPENSES	FY 2011 GAIN/ (LOSS) FROM OPERATIONS	FY 2011 NON-OPERATING REVENUE	FY 2011 REVENUE OVER/(UNDER) EXPENSES
BACKUS	\$271,933,218	\$5,109,286	\$277,042,504	\$252,073,735	\$24,968,769	\$174,374	\$25,143,143
BRIDGEPORT	\$409,615,000	\$7,707,000	\$417,322,000	\$383,278,000	\$34,044,000	(\$38,000)	\$34,006,000
BRISTOL	\$125,941,019	\$6,100,777	\$132,041,796	\$131,894,527	\$147,269	\$2,043,267	\$2,190,536
CTCMC*	\$202,447,507	\$15,994,983	\$218,442,490	\$212,457,955	\$5,984,535	\$9,798,919	\$15,783,454
DANBURY	\$497,720,490	\$13,930,894	\$511,651,384	\$495,471,968	\$16,179,416	\$7,506,504	\$23,685,920
DAY KIMBALL	\$106,400,269	\$3,994,274	\$110,394,543	\$108,436,817	\$1,957,726	\$1,333,404	\$3,291,130
DEMPSEY*	\$268,117,022	\$1,954,663	\$270,071,685	\$286,703,079	(\$16,631,394)	\$13,853,176	(\$2,778,218)
GREENWICH	\$297,010,000	\$18,563,000	\$315,573,000	\$305,925,000	\$9,648,000	(\$3,626,000)	\$6,022,000
GRIFFIN	\$121,998,344	\$6,027,457	\$128,025,801	\$126,168,018	\$1,857,783	(\$2,036,521)	(\$178,738)
HARTFORD	\$853,959,278	\$130,806,848	\$984,766,126	\$963,927,041	\$20,839,085	(\$1,519,601)	\$19,319,484
HOSP OF CENTRAL CT	\$383,316,464	\$9,281,147	\$392,597,611	\$368,573,386	\$24,024,225	\$26,025	\$24,050,250
HUNGERFORD	\$109,579,717	\$4,949,386	\$114,529,103	\$113,880,767	\$648,336	\$2,011,113	\$2,659,449
JOHNSON	\$59,791,753	\$60,758	\$59,852,511	\$61,306,385	(\$1,453,874)	\$1,205,826	(\$248,048)
LAWRENCE MEMORIAL	\$318,813,210	\$16,057,736	\$334,870,946	\$312,331,109	\$22,539,837	\$4,137,772	\$26,677,609
MANCHESTER	\$166,602,261	\$13,148,358	\$179,750,619	\$173,322,666	\$6,427,953	(\$364,307)	\$6,063,646
MIDSTATE	\$196,755,436	\$14,584,411	\$211,339,847	\$203,675,287	\$7,664,560	\$455,490	\$8,120,050
MIDDLESEX	\$336,113,000	\$9,544,000	\$345,657,000	\$328,516,000	\$17,141,000	\$4,378,000	\$21,519,000
MILFORD	\$79,860,535	\$653,094	\$80,513,629	\$85,587,522	(\$5,073,893)	\$2,111,457	(\$2,962,436)
NEW MILFORD	\$90,588,107	\$2,970,147	\$93,558,254	\$93,812,248	(\$253,994)	\$64,299	(\$189,695)
NORWALK	\$350,594,448	\$12,324,861	\$362,919,309	\$338,475,864	\$24,443,445	(\$658,476)	\$23,784,969
ROCKVILLE	\$63,387,116	\$4,793,055	\$68,180,171	\$68,017,199	\$162,972	(\$855,256)	(\$692,284)
SAINT FRANCIS	\$612,741,381	\$30,869,665	\$643,611,046	\$647,835,757	(\$4,224,711)	(\$11,645,163)	(\$15,869,874)
SAINT MARY	\$207,355,000	\$5,226,000	\$212,581,000	\$205,686,000	\$6,895,000	(\$1,136,000)	\$5,759,000
SAINT RAPHAEL	\$477,957,000	\$23,534,000	\$501,491,000	\$498,322,000	\$3,169,000	\$71,000	\$3,240,000
SAINT VINCENT	\$389,074,000	\$7,963,000	\$397,037,000	\$382,310,000	\$14,727,000	\$7,135,000	\$21,862,000
SHARON	\$55,537,559	\$457,560	\$55,995,119	\$53,061,849	\$2,933,270	\$0	\$2,933,270
STAMFORD*	\$475,259,000	\$22,723,000	\$497,982,000	\$461,481,000	\$36,501,000	\$222,000	\$36,723,000
WATERBURY	\$227,759,506	\$8,617,978	\$236,377,484	\$235,702,997	\$674,487	\$134,208	\$808,695
WINDHAM	\$85,855,448	\$3,044,239	\$88,899,687	\$92,639,489	(\$3,739,802)	(\$323,008)	(\$4,062,810)
YALE-NEW HAVEN	\$1,442,057,000	\$46,640,000	\$1,488,697,000	\$1,435,807,000	\$52,890,000	\$14,272,000	\$67,162,000
STATEWIDE TOTAL	\$9,284,140,088	\$447,631,577	\$9,731,771,665	\$9,426,680,665	\$305,091,000	\$48,731,502	\$353,822,502

*Note: CT Children's Medical Center and Stamford Hospital reported bad debts as a deduction from net patient revenue in their audited financial statements.									
John Dempsey Hospital reported bad debts as a reduction from gross patient service revenues in their audited financial statements.									
OHCA categorized bad debts expense as part of operating expenses consistent with previous years and reported net patient service revenue prior to bad debts in the amounts shown.									

FY 2011 Hospital Margin Data			
	FY 2011	FY 2011	FY 2011
	OPERATING	NON-OPERATING	TOTAL
	MARGIN	MARGIN	MARGIN
	Gain/(Loss) from Oper / (Revenue from Operations+Non Operating Rev)	Non Oper Revenue / (Revenue from Operations+Non Operating Rev)	Revenue Over/Under Exp / (Revenue from Operations+Non Operating Rev)
BACKUS	9.01%	0.06%	9.07%
BRIDGEPORT	8.16%	-0.01%	8.15%
BRISTOL	0.11%	1.52%	1.63%
CTCMC	2.62%	4.29%	6.92%
DANBURY	3.12%	1.45%	4.56%
DAY KIMBALL	1.75%	1.19%	2.95%
DEMPSEY	-5.86%	4.88%	-0.98%
GREENWICH	3.09%	-1.16%	1.93%
GRIFFIN	1.47%	-1.62%	-0.14%
HARTFORD	2.12%	-0.15%	1.96%
HOSP OF CENTRAL CT	6.12%	0.01%	6.13%
HUNGERFORD	0.56%	1.73%	2.28%
JOHNSON	-2.38%	1.97%	-0.41%
LAWRENCE MEM.	6.65%	1.22%	7.87%
MANCHESTER	3.58%	-0.20%	3.38%
MIDSTATE	3.62%	0.22%	3.83%
MIDDLESEX	4.90%	1.25%	6.15%
MILFORD	-6.14%	2.56%	-3.59%
NEW MILFORD	-0.27%	0.07%	-0.20%
NORWALK	6.75%	-0.18%	6.57%
ROCKVILLE	0.24%	-1.27%	-1.03%
SAINT FRANCIS	-0.67%	-1.84%	-2.51%
SAINT MARY	3.26%	-0.54%	2.72%
SAINT RAPHAEL	0.63%	0.01%	0.65%
SAINT VINCENT	3.64%	1.77%	5.41%
SHARON	5.24%	0.00%	5.24%
STAMFORD	7.33%	0.04%	7.37%
WATERBURY	0.29%	0.06%	0.34%
WINDHAM	-4.22%	-0.36%	-4.59%
YALE-NEW HAVEN	3.52%	0.95%	4.47%
STATEWIDE AVERAGE	3.12%	0.50%	3.62%
STATEWIDE MEDIAN	2.86%	0.06%	2.83%

FY 2010 Hospital Statement of Operations Data							
	FY 2010	FY 2010	FY 2010	FY 2010	FY 2010	FY 2010	FY 2010
	NET	OTHER	REVENUE	NET	GAIN/	NON-OPERATING	REVENUE
	PATIENT	OPERATING	FROM	OPERATING	(LOSS)	REVENUE	OVER/(UNDER)
	REVENUE	REVENUE	OPERATIONS	EXPENSES	FROM		EXPENSES
					OPERATIONS		
BACKUS	\$270,048,715	\$4,374,927	\$274,423,642	\$262,102,283	\$12,321,359	\$6,430,426	\$18,751,785
BRIDGEPORT	\$359,062,000	\$6,954,000	\$366,016,000	\$350,215,000	\$15,801,000	\$1,766,000	\$17,567,000
BRISTOL	\$127,394,892	\$4,807,086	\$132,201,978	\$130,987,633	\$1,214,345	\$571,472	\$1,785,817
CTCMC	\$185,228,029	\$13,628,825	\$198,856,854	\$200,115,623	(\$1,258,769)	\$16,535,869	\$15,277,100
DANBURY	\$471,020,724	\$10,083,592	\$481,104,316	\$460,314,702	\$20,789,614	\$23,790,084	\$44,579,698
DAY KIMBALL	\$100,651,954	\$3,279,958	\$103,931,912	\$100,411,939	\$3,519,973	\$607,272	\$4,127,245
DEMPSEY	\$253,989,584	\$1,081,457	\$255,071,041	\$279,636,521	(\$24,565,480)	\$33,913,006	\$9,347,526
GREENWICH	\$279,086,000	\$21,807,197	\$300,893,197	\$287,530,757	\$13,362,440	(\$369,000)	\$12,993,440
GRIFFIN	\$118,086,481	\$3,781,488	\$121,867,969	\$120,493,484	\$1,374,485	(\$2,319,609)	(\$945,124)
HARTFORD	\$794,806,049	\$137,793,737	\$932,599,786	\$920,001,155	\$12,598,631	\$20,981,787	\$33,580,418
HOSP OF CENTRAL CT	\$364,911,931	\$14,808,991	\$379,720,922	\$381,476,536	(\$1,755,614)	\$7,196,048	\$5,440,434
HUNGERFORD	\$103,111,284	\$5,360,151	\$108,471,435	\$108,897,163	(\$425,728)	\$1,978,820	\$1,553,092
JOHNSON	\$61,336,304	\$252,845	\$61,589,149	\$67,684,735	(\$6,095,586)	\$33,467,213	\$27,371,627
LAWRENCE MEM.	\$306,562,977	\$14,705,837	\$321,268,814	\$299,648,936	\$21,619,878	(\$18,052,615)	\$3,567,263
MANCHESTER	\$166,310,748	\$10,448,262	\$176,759,010	\$170,234,748	\$6,524,262	(\$842,128)	\$5,682,134
MIDSTATE	\$182,022,152	\$18,695,433	\$200,717,585	\$190,181,772	\$10,535,813	\$534,112	\$11,069,925
MIDDLESEX	\$325,072,710	\$9,611,535	\$334,684,245	\$312,521,510	\$22,162,735	\$2,779,040	\$24,941,775
MILFORD	\$78,229,898	\$1,165,893	\$79,395,791	\$86,047,738	(\$6,651,947)	\$2,825,570	(\$3,826,377)
NEW MILFORD	\$88,045,146	\$3,875,185	\$91,920,331	\$91,802,230	\$118,101	\$72,146	\$190,247
NORWALK	\$326,580,262	\$13,756,910	\$340,337,172	\$337,444,501	\$2,892,671	\$2,351,981	\$5,244,652
ROCKVILLE	\$64,174,022	\$5,266,293	\$69,440,315	\$65,883,977	\$3,556,338	(\$468,466)	\$3,087,872
SAINT FRANCIS	\$575,650,377	\$41,217,606	\$616,867,983	\$614,686,051	\$2,181,932	(\$9,227,596)	(\$7,045,664)
SAINT MARY	\$198,455,064	\$8,481,266	\$206,936,330	\$196,985,263	\$9,951,067	\$3,675,712	\$13,626,779
SAINT RAPHAEL	\$468,749,267	\$22,581,945	\$491,331,212	\$491,472,461	(\$141,249)	\$349,940	\$208,691
SAINT VINCENT	\$353,724,000	\$12,850,000	\$366,574,000	\$351,813,000	\$14,761,000	\$26,004,000	\$40,765,000
SHARON	\$50,495,530	\$530,398	\$51,025,928	\$48,108,598	\$2,917,330	\$0	\$2,917,330
STAMFORD	\$429,753,819	\$27,480,695	\$457,234,514	\$431,680,034	\$25,554,480	(\$167,187)	\$25,387,293
WATERBURY	\$229,011,318	\$7,866,089	\$236,877,407	\$237,519,576	(\$642,169)	\$969,525	\$327,356
WINDHAM	\$86,942,706	\$2,622,664	\$89,565,370	\$91,501,818	(\$1,936,448)	\$273,628	(\$1,662,820)
YALE-NEW HAVEN	\$1,318,578,000	\$48,425,000	\$1,367,003,000	\$1,297,936,000	\$69,067,000	\$15,633,000	\$84,700,000
STATEWIDE TOTAL	\$8,737,091,943	\$477,595,265	\$9,214,687,208	\$8,985,335,744	\$229,351,464	\$171,260,050	\$400,611,514
Source: FY 2010 Audited Financial Statements data from Hospital Reporting System Report 185							

FY 2010 Hospital Margin Data			
	FY 2010	FY 2010	FY 2010
	OPERATING	NON-OPERATING	TOTAL
	MARGIN	MARGIN	MARGIN
	Gain/(Loss) from Oper / (Revenue from Operations+Non Operating Rev)	Non Oper Revenue / (Revenue from Operations+Non Operating Rev)	Revenue Over/Under Exp / (Revenue from Operations+Non Operating Rev)
BACKUS	4.39%	2.29%	6.68%
BRIDGEPORT	4.30%	0.48%	4.78%
BRISTOL	0.91%	0.43%	1.35%
CTCMC	-0.58%	7.68%	7.09%
DANBURY	4.12%	4.71%	8.83%
DAY KIMBALL	3.37%	0.58%	3.95%
DEMPSEY	-8.50%	11.74%	3.23%
GREENWICH	4.45%	-0.12%	4.32%
GRIFFIN	1.15%	-1.94%	-0.79%
HARTFORD	1.32%	2.20%	3.52%
HOSP OF CENTRAL CT	-0.45%	1.86%	1.41%
HUNGERFORD	-0.39%	1.79%	1.41%
JOHNSON	-6.41%	35.21%	28.80%
LAWRENCE MEM.	7.13%	-5.95%	1.18%
MANCHESTER	3.71%	-0.48%	3.23%
MIDSTATE	5.24%	0.27%	5.50%
MIDDLESEX	6.57%	0.82%	7.39%
MILFORD	-8.09%	3.44%	-4.65%
NEW MILFORD	0.13%	0.08%	0.21%
NORWALK	0.84%	0.69%	1.53%
ROCKVILLE	5.16%	-0.68%	4.48%
SAINT FRANCIS	0.36%	-1.52%	-1.16%
SAINT MARY	4.72%	1.75%	6.47%
SAINT RAPHAEL	-0.03%	0.07%	0.04%
SAINT VINCENT	3.76%	6.62%	10.38%
SHARON	5.72%	0.00%	5.72%
STAMFORD	5.59%	-0.04%	5.55%
WATERBURY	-0.27%	0.41%	0.14%
WINDHAM	-2.16%	0.30%	-1.85%
YALE-NEW HAVEN	5.00%	1.13%	6.13%
STATEWIDE AVERAGE	2.44%	1.82%	4.27%
STATEWIDE MEDIAN	2.34%	0.53%	3.73%
Source: FY 2010 Audited Financial Statements data from Hospital Reporting System Report 185			

EXECUTIVE SUMMARY

Table 2:						
5 YEAR AVERAGE TOTAL MARGIN - FY 2006 - FY 2010						
(RANKED FROM LOWEST TO HIGHEST)						
	FY 2006-2010	FY	FY	FY	FY	FY
	5 YEAR	2006	2007	2008	2009	2010
	AVERAGE	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL
	TOTAL	MARGIN	MARGIN	MARGIN	MARGIN	MARGIN
	MARGIN					
MILFORD	-2.45%	2.94%	0.29%	-6.29%	-4.27%	-4.65%
WATERBURY	-2.05%	-2.39%	-2.93%	-4.46%	-0.76%	0.14%
SAINT RAPHAEL	-1.74%	-2.11%	-1.69%	-3.89%	-1.30%	0.04%
NEW MILFORD	-1.60%	-2.42%	1.04%	-1.21%	-5.52%	0.21%
SAINT FRANCIS	-0.39%	0.96%	2.27%	-5.55%	1.77%	-1.16%
DEMPSEY	-0.12%	2.05%	-1.72%	-6.18%	1.25%	3.23%
BRISTOL	-0.04%	-7.99%	5.73%	-0.79%	0.29%	1.35%
GRIFFIN	0.06%	1.05%	0.62%	-1.56%	1.02%	-0.79%
HARTFORD	0.42%	1.58%	2.13%	-5.43%	-0.52%	3.52%
WINDHAM	0.43%	0.27%	2.84%	2.45%	-1.41%	-1.85%
DAY KIMBALL	1.04%	1.53%	0.77%	-3.03%	1.59%	3.95%
JOHNSON	1.24%	-4.30%	-18.73%	-3.19%	-9.65%	28.80%
HUNGERFORD	1.54%	1.15%	3.90%	1.13%	0.18%	1.41%
NORWALK	2.20%	0.12%	1.85%	2.63%	4.46%	1.53%
BRIDGEPORT	2.27%	4.06%	2.48%	-0.37%	0.45%	4.78%
ROCKVILLE	2.39%	5.42%	1.27%	-1.46%	2.01%	4.48%
GREENWICH	2.39%	2.16%	5.52%	-3.54%	3.24%	4.32%
MANCHESTER	2.85%	0.12%	1.92%	5.22%	3.38%	3.23%
HOSP OF CENTRAL CT	3.01%	3.74%	3.73%	2.46%	3.81%	1.41%
LAWRENCE MEM.	3.64%	5.25%	3.73%	3.12%	5.16%	1.18%
MIDSTATE	3.83%	2.67%	5.44%	2.20%	3.01%	5.50%
YALE-NEW HAVEN	3.92%	3.88%	4.51%	0.07%	4.33%	6.13%
CTCMC	4.00%	-4.40%	4.52%	4.73%	5.50%	7.09%
SHARON	4.05%	2.97%	3.39%	3.02%	5.18%	5.72%
STAMFORD	4.45%	6.06%	3.78%	2.94%	3.99%	5.55%
SAINT MARY	5.04%	0.44%	6.24%	5.10%	6.23%	6.47%
BACKUS	5.12%	4.52%	8.57%	1.25%	4.38%	6.68%
MIDDLESEX	5.34%	5.01%	4.63%	3.54%	5.79%	7.39%
SAINT VINCENT	6.56%	9.10%	14.49%	-5.02%	2.01%	10.38%
DANBURY	7.19%	8.04%	12.07%	-1.78%	8.01%	8.83%
STATEWIDE (Note A)	2.49%	2.52%	3.70%	-0.90%	2.61%	4.27%
AVERAGE (Note B)	2.2%	1.7%	2.8%	-0.5%	1.8%	4.2%
Median (Note C)	2.3%	1.8%	3.1%	-0.6%	2.0%	3.7%
Note A: Weighted average by dollar amounts. Revenue in excess of expenses/(revenue from operations+(revenue in excess of expenses - gain/loss from operations))						
Note B: Sum of margins divided by number of hospitals.						
Note C: Middle margin in numerical order						

APPENDIX Q: HOSPITAL LIQUIDITY RATIOS

FY 2010 Hospital Liquidity Ratios				
Ratio:	CURRENT RATIO	DAYS CASH ON HAND	DAYS REVENUE IN PATIENTS ACCOUNTS RECEIVABLE	AVERAGE PAYMENT PERIOD
Calculation:	Current Assets / Current Liabilities	(Cash+Short Term Investments) / ((Total Expenses - Depreciation)/365)	Net Patient Account Receivable and Third Party Payer Activity / (Net Patient Revenues / 365)	Current Liabilities / (Total Expenses - Depreciation)/365
Source:	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185
BACKUS	3.90	108	38	45
BRIDGEPORT	1.95	68	28	57
BRISTOL	1.37	24	43	62
CTCMC	0.96	6	33	79
DANBURY	3.21	168	31	71
DAY KIMBALL	2.04	60	32	55
DEMPSEY	1.58	0	39	45
GREENWICH	2.69	76	42	51
GRIFFIN	1.03	43	47	103
HARTFORD	1.58	14	53	55
HOSPITAL OF CENTRAL CT	0.91	23	17	77
HUNGERFORD	1.23	19	31	59
JOHNSON	0.89	23	40	93
LAWRENCE MEM.	3.71	175	25	65
MANCHESTER	0.98	16	54	105
MIDSTATE	1.93	57	45	60
MIDDLESEX	2.21	97	43	70
MILFORD	0.95	2	48	69
NEW MILFORD	1.68	30	27	58
NORWALK	2.05	40	45	46
ROCKVILLE	1.73	34	56	112
SAINT FRANCIS	1.59	70	38	75
SAINT MARY	1.75	44	29	62
SAINT RAPHAEL	0.72	11	41	102
SAINT VINCENT	1.63	23	33	57
SHARON	1.51	0	40	50
STAMFORD	1.72	45	44	61
WATERBURY	1.79	26	44	44
WINDHAM	2.10	14	66	45
YALE-NEW HAVEN	2.72	120	37	66
STATEWIDE AVERAGE	1.89	62	39	65
STATEWIDE MEDIAN	1.70	32	40	61
Source: FY 2010 Audited Financial Statements data from Hospital Reporting System Report 185				

FY 2010 Hospital Ratio of Cost to Charge Data							
Ratio:	TOTAL EXPENSES	TOTAL GROSS REVENUE	TOTAL OTHER OPERATING REVENUE	RATIO OF COST TO CHARGES (RCC)*	MEDICARE CHARGES	MEDICARE PAYMENTS	MEDICARE PAYMENT TO COST DATA
Calculation:				Total Oper Exp/(Gross Rev + Other Oper Rev)			Medicare Payments/(Medicare Chrges * RCC)
Source:	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185	OHCA's HRS Report 185
BACKUS	\$262,102,283	\$585,390,725	\$4,374,927	0.44	\$225,705,418	\$76,969,419	0.77
BRIDGEPORT	\$350,215,000	\$1,185,589,696	\$5,828,673	0.29	\$467,532,904	\$131,046,933	0.95
BRISTOL	\$130,987,633	\$361,761,243	\$4,183,082	0.36	\$161,483,379	\$49,143,622	0.85
CT CHILDREN'S	\$200,115,623	\$371,042,266	\$24,648,825	0.51	\$392,887	\$3,595,475	18.10
DANBURY	\$460,314,702	\$1,042,814,916	\$7,515,933	0.44	\$451,586,267	\$156,075,045	0.79
DAY KIMBALL	\$100,411,939	\$168,847,092	\$2,972,027	0.58	\$64,737,070	\$36,161,856	0.96
DEMPSEY	\$252,835,619	\$515,222,573	\$1,509,223	0.49	\$200,954,053	\$97,460,404	0.99
ESSENT SHARON	\$48,108,598	\$121,087,947	\$530,398	0.40	\$59,558,096	\$21,164,872	0.90
GREENWICH	\$287,530,757	\$900,732,964	\$22,912,084	0.31	\$340,738,738	\$74,905,519	0.71
GRIFFIN	\$120,493,484	\$381,244,191	\$3,781,488	0.31	\$175,839,343	\$50,678,054	0.92
HARTFORD	\$920,001,155	\$1,901,719,123	\$129,170,425	0.45	\$841,854,883	\$322,002,492	0.84
CENTRAL CT	\$381,476,536	\$800,740,049	\$23,393,788	0.46	\$355,419,733	\$128,895,993	0.78
HUNGERFORD	\$108,897,163	\$188,222,806	\$5,277,783	0.56	\$84,009,999	\$48,430,129	1.02
JOHNSON	\$67,684,735	\$151,379,867	\$571,177	0.45	\$69,163,715	\$21,517,044	0.70
LAWRENCE	\$299,648,936	\$624,951,148	\$14,292,897	0.47	\$243,761,397	\$98,441,244	0.86
MANCHESTER	\$170,234,748	\$419,195,373	\$10,448,262	0.40	\$179,677,507	\$61,571,207	0.86
MIDSTATE	\$190,181,772	\$374,870,862	\$18,695,433	0.48	\$166,558,985	\$63,158,315	0.78
MIDDLESEX	\$312,521,510	\$938,143,113	\$8,002,619	0.33	\$417,265,072	\$112,560,921	0.82
MILFORD	\$86,047,738	\$204,296,146	\$779,865	0.42	\$98,012,518	\$30,416,739	0.74
NEW MILFORD	\$91,802,230	\$240,127,700	\$3,523,807	0.38	\$107,262,062	\$25,840,252	0.64
NORWALK	\$337,444,501	\$741,032,516	\$13,756,910	0.45	\$317,139,995	\$99,503,449	0.70
ROCKVILLE	\$65,883,977	\$147,134,140	\$5,266,293	0.43	\$62,322,233	\$23,252,360	0.86
ST. FRANCIS	\$614,686,051	\$1,404,989,047	\$29,113,845	0.43	\$613,304,183	\$249,778,038	0.95
ST. MARY'S	\$196,985,263	\$481,019,806	\$8,481,266	0.40	\$185,574,920	\$84,432,027	1.13
ST. RAPHAEL	\$491,472,461	\$1,287,870,181	\$20,294,147	0.38	\$688,209,507	\$222,480,164	0.86
ST. VINCENT'S	\$351,813,000	\$928,515,628	\$12,404,000	0.37	\$449,462,026	\$148,147,249	0.88
STAMFORD	\$431,680,034	\$1,288,625,721	\$24,062,351	0.33	\$478,347,624	\$102,485,288	0.65
WATERBURY	\$237,519,576	\$815,767,927	\$10,576,444	0.29	\$388,396,855	\$99,518,147	0.89
WINDHAM	\$91,501,818	\$193,955,564	\$2,622,664	0.47	\$79,106,934	\$36,106,801	0.98
YALE-NEW HAVEN	\$1,297,936,000	\$3,902,060,165	\$11,389,417	0.33	\$1,254,614,108	\$396,592,611	0.95
STATEWIDE	\$8,958,534,842	\$22,668,350,495	\$430,380,053	0.39	\$9,227,992,411	\$3,072,331,669	0.86
MEDIAN	\$245,177,598	\$550,306,649	\$8,241,943	0.42	\$213,329,736	\$80,700,723	0.86

* RCC is rounded to two digits for presentation purposes.

FY 2010 Hospital Utilization Data									
Utilization Measure	PATIENT DAYS	DISCHARGES	AVERAGE LENGTH OF STAY	STAFFED BEDS	AVAILABLE BEDS	LICENSED BEDS	OCCUPANCY OF STAFFED BEDS	OCCUPANCY OF AVAILABLE BEDS	FULL TIME EQUIVALENTS
Source:	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HRS Report 185	HBS Report 185
BACKUS	49,096	12,175	4.0	202	233	233	67%	58%	1,542.1
BRIDGEPORT	104,729	19,044	5.5	290	397	425	99%	72%	2,015.4
BRISTOL	30,673	7,617	4.0	132	154	154	64%	55%	873.3
CT CHILDREN'S	36,799	6,800	5.4	142	147	147	71%	69%	1,212.5
DANBURY	95,884	20,715	4.6	278	365	371	94%	72%	2,492.8
DAY KIMBALL	18,876	5,202	3.6	72	122	122	72%	42%	774.8
DEMPSEY	51,230	9,567	5.4	224	224	224	63%	63%	1,195.0
ESSENT SHARON	11,622	2,681	4.3	47	94	94	68%	34%	256.3
GREENWICH	53,059	13,627	3.9	206	206	206	71%	71%	1,461.7
GRIFFIN	33,429	7,719	4.3	94	180	180	97%	51%	958.0
HARTFORD	220,114	41,265	5.3	630	760	867	96%	79%	5,648.0
HOSP OF CENTRAL CT	81,872	19,517	4.2	341	356	446	66%	63%	2,166.1
HUNGERFORD	27,979	6,438	4.3	81	122	122	95%	63%	713.2
JOHNSON	17,737	3,437	5.2	72	95	101	67%	51%	475.7
LAWRENCE	71,761	15,464	4.6	256	256	308	77%	77%	1,892.8
MANCHESTER	44,935	9,109	4.9	140	283	283	88%	44%	1,146.9
MIDSTATE	42,359	9,818	4.3	142	156	156	82%	74%	985.8
MIDDLESEX	57,829	13,918	4.2	178	214	297	89%	74%	2,021.0
MILFORD	17,708	4,540	3.9	51	118	118	95%	41%	524.0
NEW MILFORD	9,382	2,512	3.7	30	95	95	86%	27%	475.5
NORWALK	69,417	14,483	4.8	194	312	366	98%	61%	1,726.6
ROCKVILLE	14,180	3,386	4.2	66	118	118	59%	33%	422.7
ST. FRANCIS	154,460	31,400	4.9	593	593	682	71%	71%	3,588.5
ST. MARY'S	52,607	12,208	4.3	181	181	379	80%	80%	1,198.7
ST. RAPHAEL	124,273	23,924	5.2	364	489	533	94%	70%	3,106.1
ST. VINCENT'S	122,812	21,873	5.6	423	423	520	80%	80%	2,020.1
STAMFORD	76,225	15,089	5.1	269	322	330	78%	65%	2,051.8
WATERBURY	59,271	13,046	4.5	192	292	393	85%	56%	1,513.1
WINDHAM	20,850	5,100	4.1	87	144	144	66%	40%	603.4
YALE-NEW HAVEN	284,705	56,602	5.0	871	919	944	90%	85%	7,078.8
STATEWIDE TOTAL	2,055,873	428,276	4.8	6,848	8,370	9,358	82%	67%	52,140.7
Source: Hospital Reporting System Report 185									